

# IRAN ECONOMIC DEVELOPMENT NEW OPPORTUNITIES AND CHALLENGES FOR IRAN'S POSTSANCTIONS ECONOMY

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#### Iran in the World Today

- 18<sup>th</sup> Largest economy by PPP: 1,334.3 (GDP Millions of Int\$, IMF)
- 29<sup>th</sup> in the world and 2<sup>nd</sup> largest economy in the Middle East and North Africa (MENA) region after Saudi Arabia, with an estimated Gross Domestic Product (GDP) in 2014 of US\$404.31billion.
- 2<sup>nd</sup> largest population of the region after Egypt, with an estimated 78.5 million people in 2014.

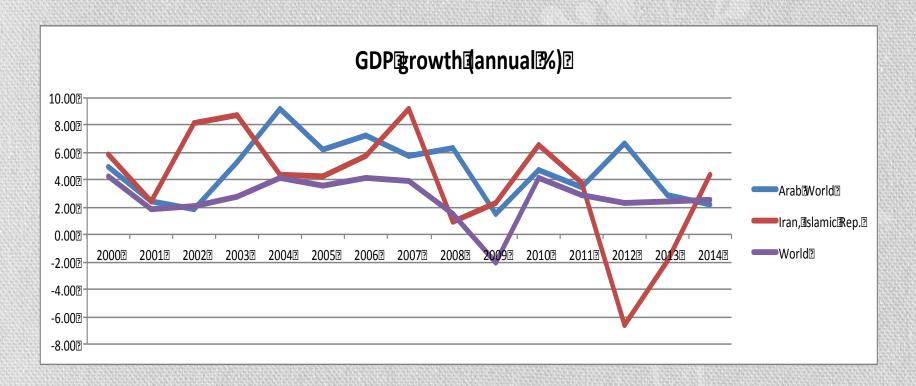
GDPI(PPP)	GDPInominal)	GDPperstapitas(PPP)	GDPpertapitatinominal)
\$1,334.3\(\bar{a}\)billion	\$404.1\ddotsillion	\$17,114	\$5,183

Exports	Imports	Trade
\$95.7\dillion	\$61.2\ddotsillion	\$156.9\dillion

Population	HDI			
78,192,200	0.742			

#### Recent Economic Performance

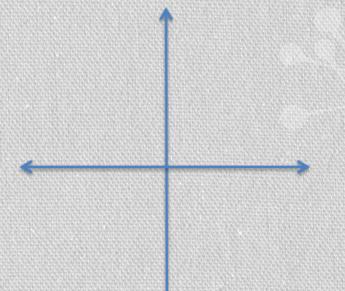
 The Iranian economy grew three percent in 2014, after shrinking 6.6 percent in 2012 and 1.9 percent in 2013.



#### Diamond model conceptual framework

**Firm structure and Rivalry:** determinant of competitiveness, The way in which companies are created, set goals and are managed is important for success.

Factor condition: are human resources, physical resources, knowledge resources, capital resources which are vital for production.



Demand conditions: in the home market can help companies create a competitive advantage, sophisticated home market buyers pressure firms to innovate faster and to create more advanced products than those of competitors.

**Related and supporting factors:** These factors provide cost-effective inputs, but they also participate in the upgrading process, thus stimulating other companies in the chain to innovate

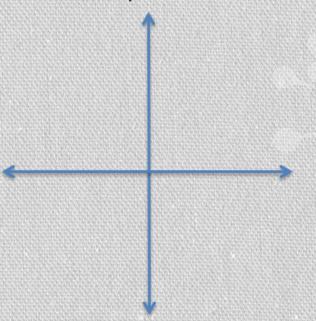
#### Diamond comparison

#### Firm structure and Rivalry:

- Openness
- Ownership

#### **Factor condition:**

- Human capital
- Knowledge capital
- R&D capital
- Natural resources

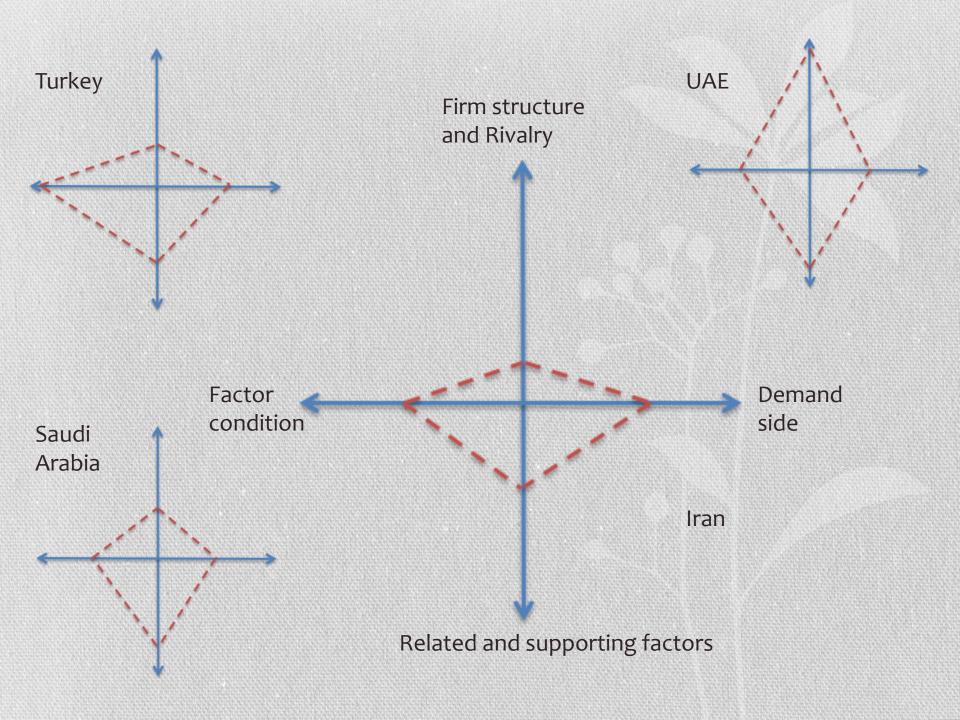


#### **Demand conditions:**

- Market size
- Market sophistication

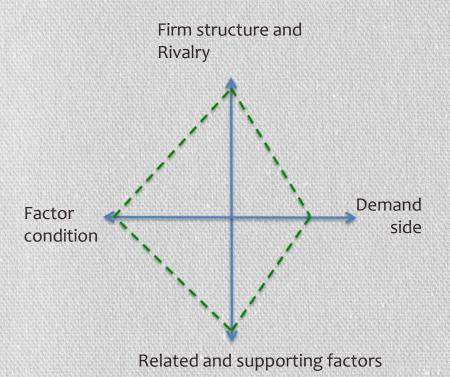
#### Related and supporting factors:

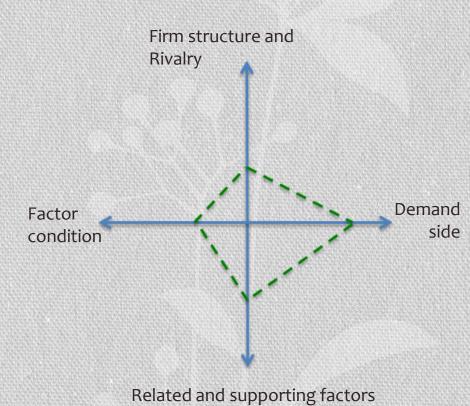
- Infrastructure
- Easy of doing business
- Macro instability



#### South Korea

#### Iran

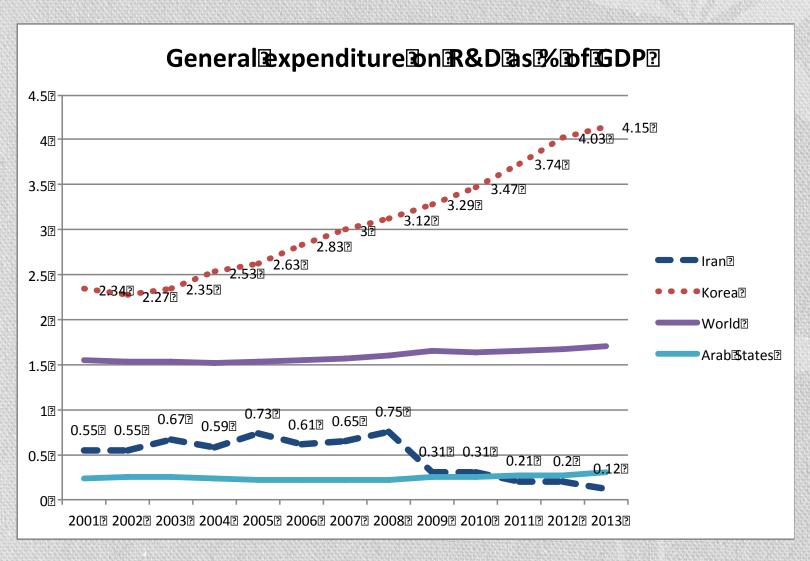




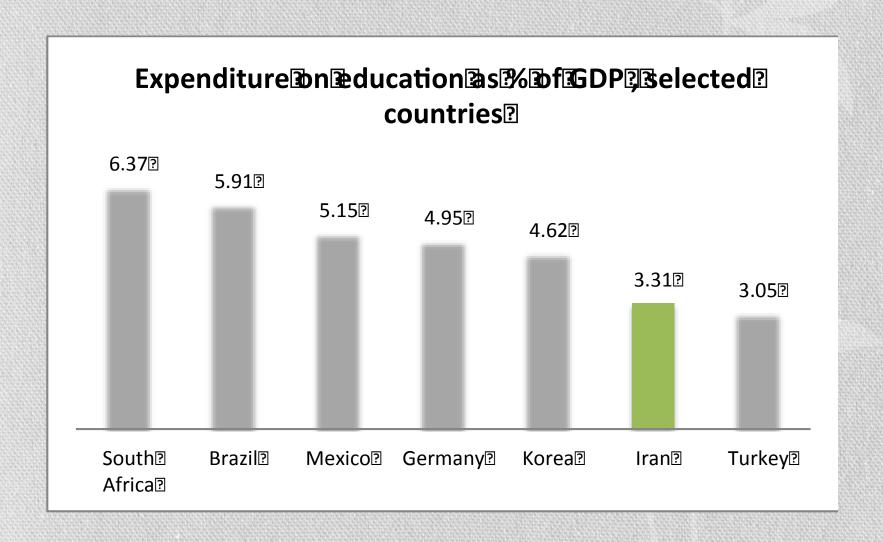
# Factor Condition Challenges and Opportunities

- Human capital
- Knowledge capital
- R&D capital
- Natural Resources

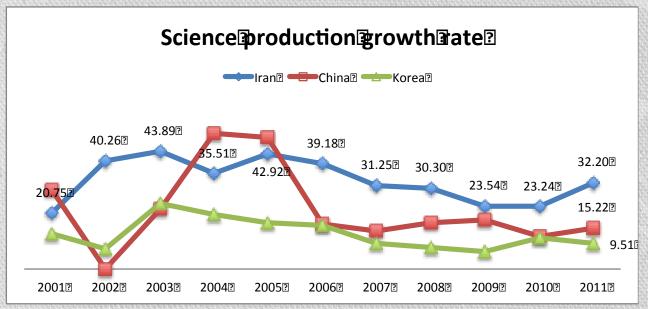
#### R&D capital (challenge)

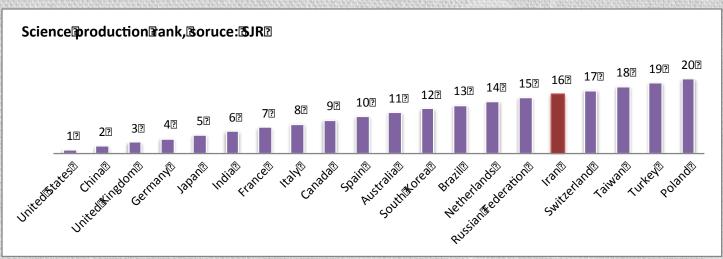


### Knowledge capital (Challenge)

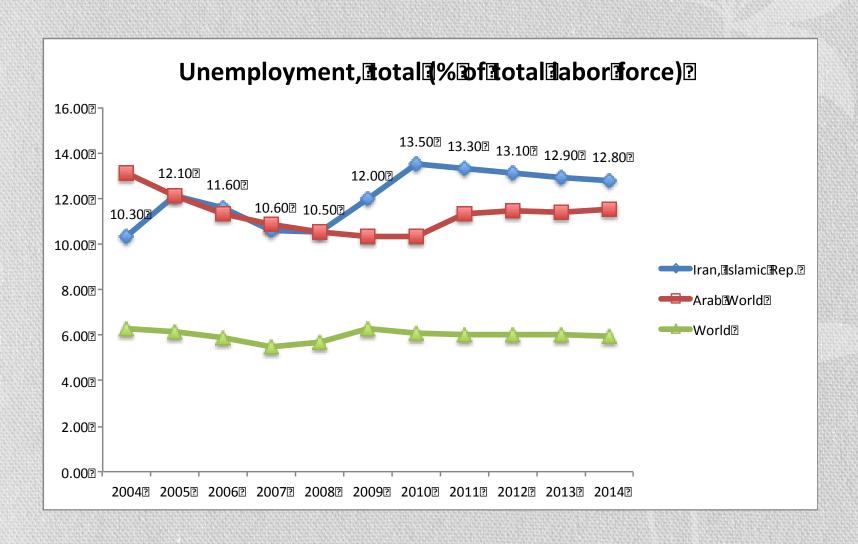


# Knowledge capital (Opportunity)

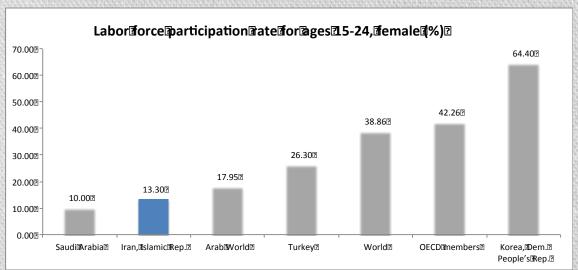


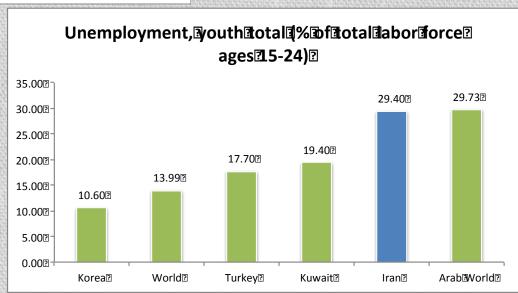


#### Human capital (Challenge)

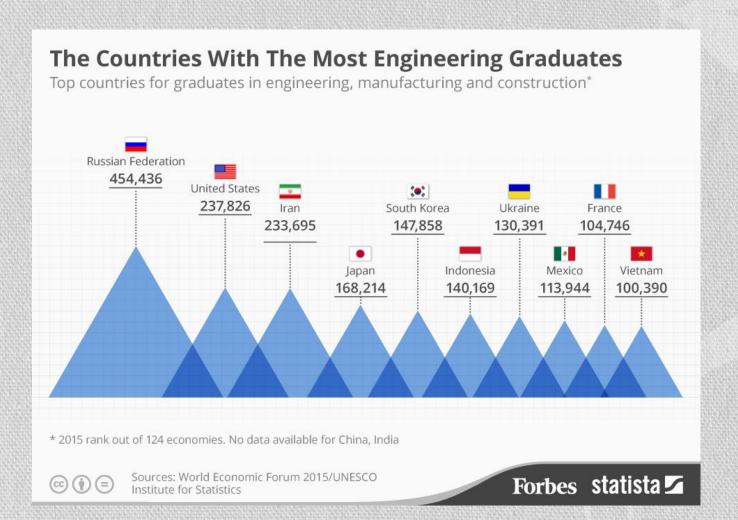


# Human capital (Challenge)

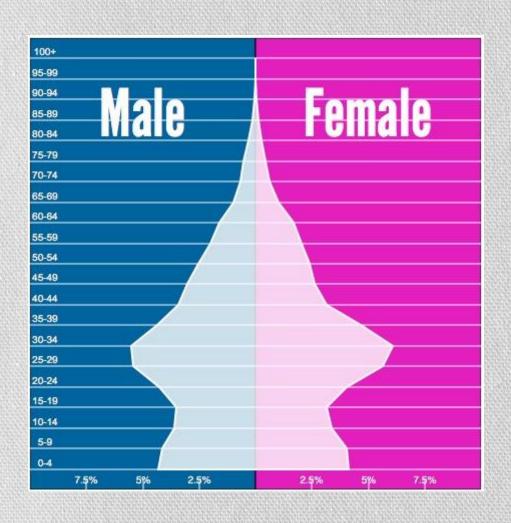


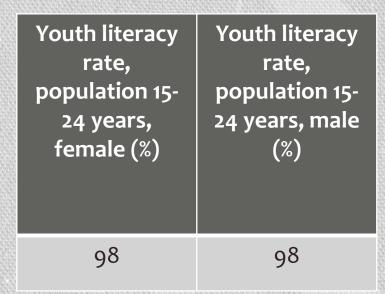


#### Human capital (Opportunity)



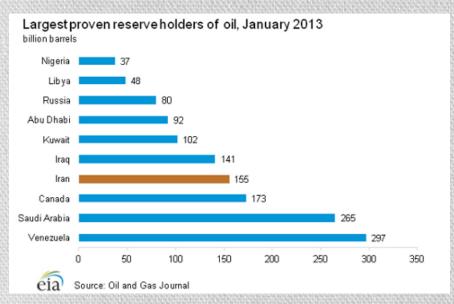
# Human capital (Opportunity)

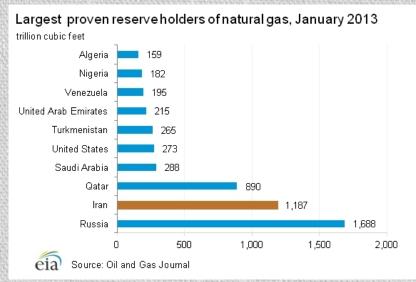




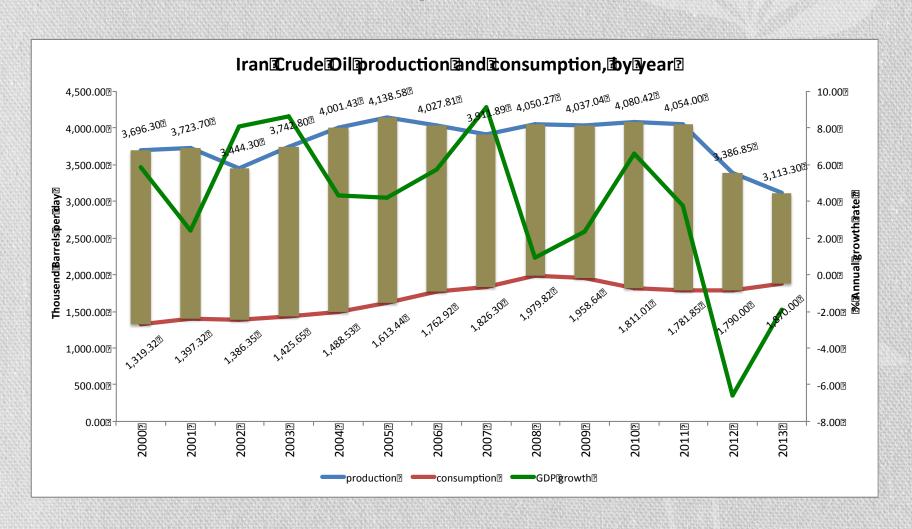
#### Natural resources: "energy superpower" (Opportunity)

- Iran's economy is characterized by a large hydrocarbon sector, small scale agriculture and services sectors, and a noticeable state presence in manufacturing and financial services.
- The economy of Iran is dominated by oil and gas production, with 10% of the world's proven oil reserves and 15% of its gas reserves.



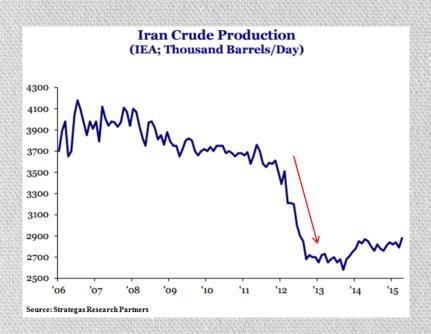


#### Natural resource dependency (challenge)



### Reliance on oil-export revenues (Challenge)

• In the economic arena, the most significant weakness is Iran's unhealthy reliance on oil-export revenues as the mainstay of its economy. Although not the largest sector, oil accounts for more than 80 percent of annual foreign-exchange earnings and nearly 70 percent of annual state finances.





#### Economy diversification (Opportunity)

The Iranian Government plans to increase the capacity of its core industries within the next 5 years through:

- Enhancing productivity through adoption of advanced and world class technologies
- Focus on innovation-driven manufacturing
- Diversifying its economy from O&G to focus on high value-adding downstream segments
- Increase the contribution of medium and high technology manufacturing to overall manufacturing
- Enhance export contribution to over 30 per cent of domestic production
- Set up joint venture manufacturing plants in the region to decrease the cost of export and make an easier access to the global market

#### More than oil (Opportunity)

#### Midstream and Downstream:

- The country produces a wide range of petrochemicals, roughly 100 different products, ranging from acetic acid to mixed xylenes.
- low-cost feedstock and access to major markets: Iran has the world's fourth-largest supply of proven oil reserves and the second-largest supply of conventional natural gas reserves, much of which is rich in ethane, a major petrochemical feedstock. This is significant given that chemical feedstock availability in other countries such as Saudi Arabia, Kuwait and Oman, has become more limited.
- FLNG: Iran has access to water so it could use LNG. Developing a liquefaction facility for Iran has always been very challenging, another alternative is floating LNG for exports.

# From Oil-economy to Knowledge-base-economy (Opportunity)

#### Iran boasts of high manpower capacity to develop knowledge-based

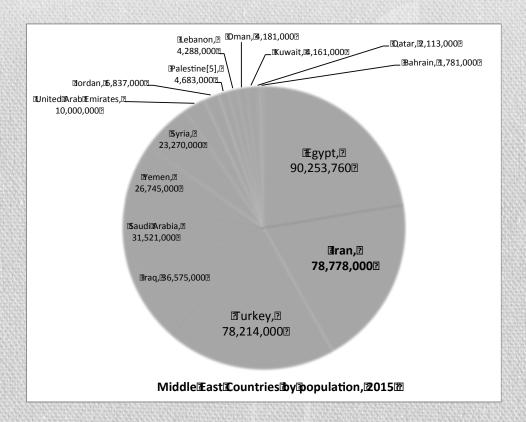
- 75 percent of the country's revenues were made from sales of crude and other raw materials, but now the figure has fallen to 20 percent and this is a great achievement.
- Following the implementation of (JCPOA), many foreign companies came to Iran to conclude cooperation deal in the fields of nanotechnology and biotechnology.
- 'Iran is now one of the successful countries in the region in many modern sciences, including Nano, as currently some 20 countries are involved in the field'

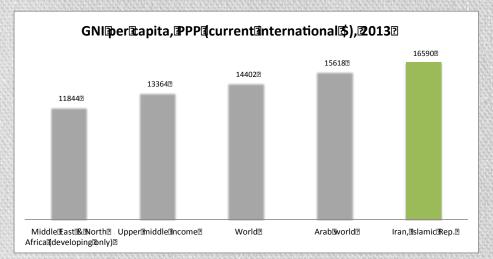
# Demand Condition Challenges and Opportunities

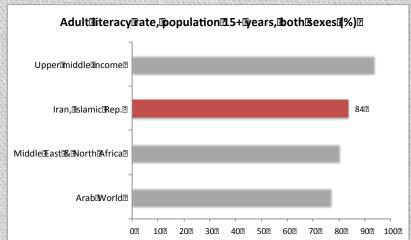
- Market size
- Market sophistication

#### Market (Opportunity)

- Big market
- Rich market
- Sophisticated



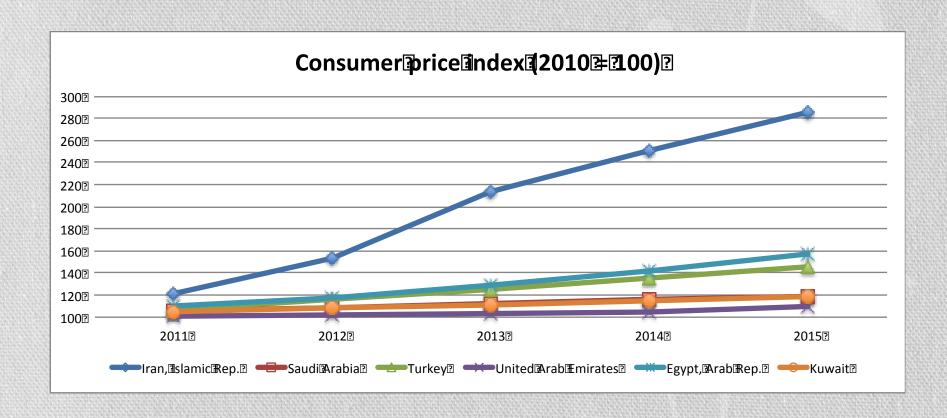




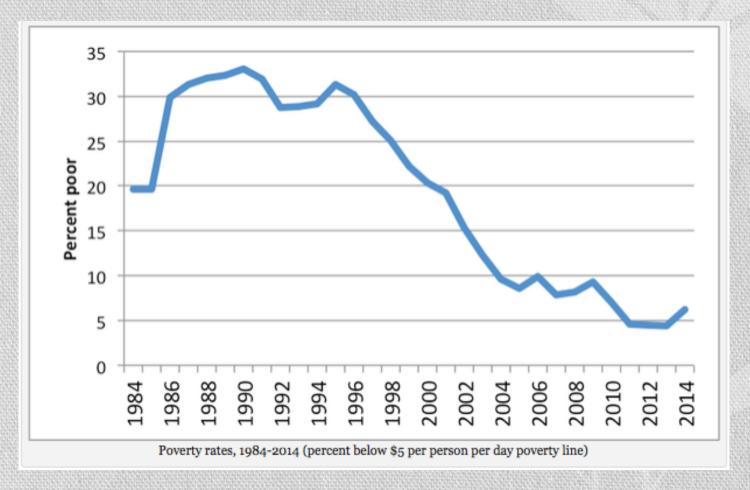
#### Market (Challenge) – Purchasing power

- The subsidy-reform program: Necessary but painful
  - was intended to deal with the distortions created in Iran's economy by a long history of artificially low food and energy prices by turning the program into a direct social- assistance effort for Iran's poorest citizens.
  - The program involves letting prices on food and energy rise but compensating for the resulting impact on the poor by creating a direct cash-transfer program.
  - Resulting in decreasing the purchasing power of households.

#### Market (Challenge) – Consumer price index (CPI)



#### Market (Challenge) – Poverty and Inequality



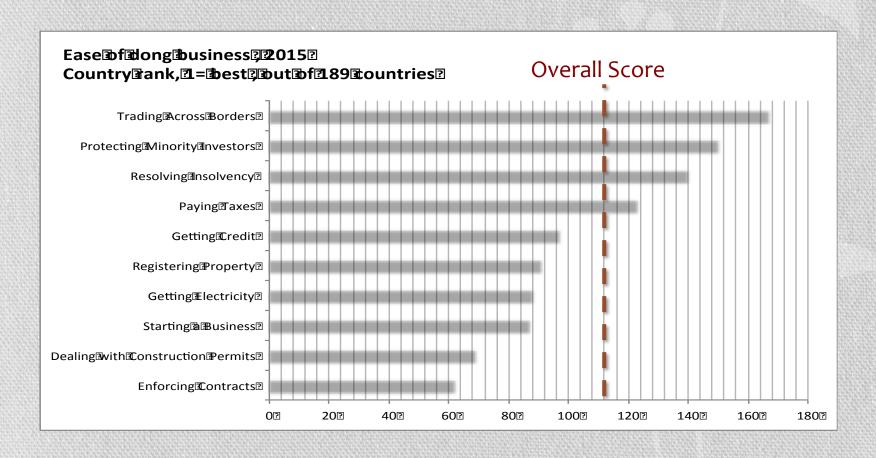
CIVIDA doval (AD an labetimata)	2005	2009	2013	
GINIandexaWorldBankestimate)	38.34	42.02	37.35	

# Related and Supporting factors Challenges and Opportunities

- Easy of doing business
- Supporting industries (banking)
- Macroeconomics instability
- Infrastructure

# Easy of doing business (Challenge)

#### A Labyrinthine Bureaucracy



### Banking and financial sector (big Challenge)

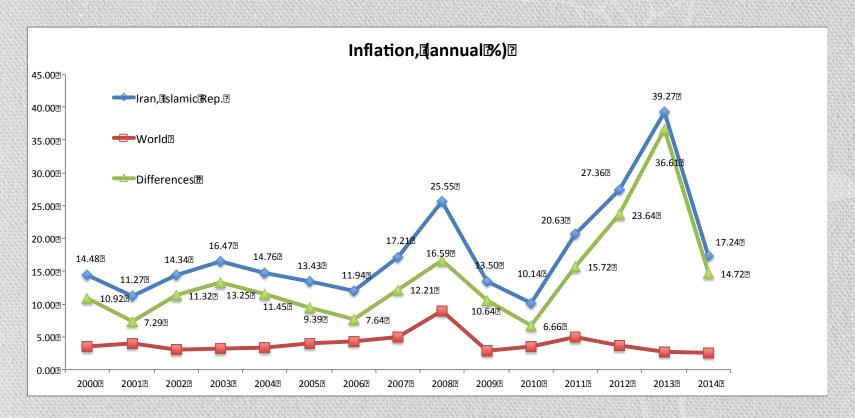
- Iran's **banking and financial sector**, responsible for facilitating one-third of the total domestic product, is highly inefficient.
- Most of banks are financially undercapitalized; they suffer from too many money losing branches and semi-idle employees, and too few initiatives.
- Interest rates paid on deposits and charged on loans are arbitrarily dictated by the government, often in total disregard of prevailing economic conditions.

Term®fDeposits	Five-year Deposits	Four-year  Deposits	Three- year <sup>®</sup> Deposits	Two-year <sup>2</sup> Deposits	One-year  Deposits	Special <sup>2</sup> Short-Term <sup>1</sup> Deposits
Provisional, Profit Rate For 2390 (2011) Figure entage)	15	14.5	14	13	12.5	12.5
Provisional, Profit Rate for 2387 (2008) 1 (percentage)	15-18.5	15-18.5	15-18	15-17.75	17-17.5	15-17.25

#### Macroeconomics instability (Challenge)

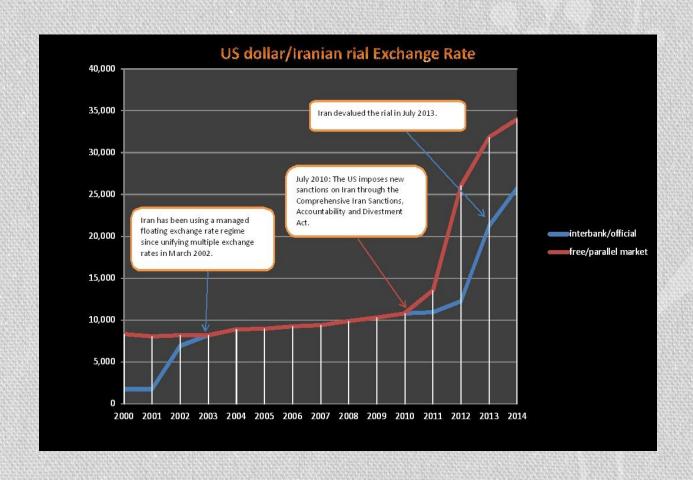
- Price stability: The inflation rate dropped to 15.6 % by March 2015, down from 40% two years ago
  - ✓ Maskan Mehr
  - √ Subsidy reform

- ✓ Monetary policy
- ✓ Sanction



# Macroeconomics instability (Challenge)

- Exchange rate system:
  - > Equilibrium exchange rate Vs. Efficient exchange rate



### Infrastructure

Iran infrastructure condition, by 2014, World bank			
Internet users (per 100 people)	39.35		
Rail lines (total route-km)	8560		
Mobile cellular subscriptions (per 100 people)	88		
Air transport, registered carrier departures worldwide	155,261		
Container port traffic (TEU: 20 foot equivalent units)	3,178,538		
Electric power consumption (kWh per capita)	2,899		





#### Infrastructure (Opportunity)

- Power: Iran plans to increase this capacity to 96,000 MW by 2022.
- Telecommunication: According to the Statistical Center of Iran (SCI), the average income for an urban-dwelling Iranian family in 1392 (March 2013- March 2014) was 17,030,000 IRR (~637 USD), suggesting that a majority of Iranians spend at least 1.5% of their monthly income on internet access.

#### Transportation:

- The International North-South Transport Corridor is the ship, rail, and road route for moving freight between India, Russia, Iran, Europe and Central Asia.
- Islamic Republic of Iran has targeted in transit sector in a way that it shall reach to figure of 40 million tons of goods by the end of Fifth Economic Development Program (2015)

#### Infrastructure-ICT (Opportunity)



- The secretary of the Information Technology Supreme Council expressed that: "In the 6th development program, 7 articles are directly addressing ICT issues, but there are also 40 others based on ICT's revolutionary effects."
- Iran's mobile phone penetration is 129%, representing the fact that many Iranians have more than one phone or subscriber identity module (SIM).
- In terms of revenue, it is the fourth most lucrative market, in the region of \$9.2 billion. Its estimated growth rate of 6%- 7% per annum puts it among the top-five countries in the world.
- Digital market:

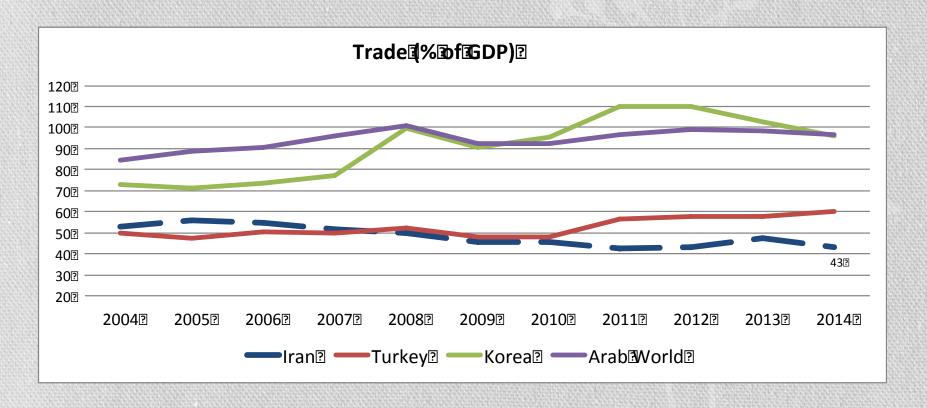


# Firm Structure and Rivalry Challenges and Opportunities

- Openness
- Ownership

#### Openness (Challenge)

 Lack of Competition in Iran market cause several problems and remain some industries as infant for several years.



# Import substitution Vs. Export orientation (Big challenge)

- As the industrialization based upon IS proceeded, the new industrial organization tended to rely on capital intensive technologies and the import of components for assembling industries.
- The heavy reliance on modern technologies remained alien to the prior domestically-oriented economy, which remained dominated by traditional and largely low productivity methods of production.
- Thus, the linkages between traditional input suppliers and the enclave modern capital intensive industries, rather than increasing in the process of industrialization, kept on diminishing.



#### Privatization (Challenge - Opportunity)

- The main objectives of Iran's privatization program which were defined in various five-year development plans: restructuring of the Iranian economy, reducing the government's role and promoting the private sector's role in economic activity.
- "justice shares," that is, shares of public entities that were transferred to vulnerable social classes.
- governmental companies are transferred to the <u>semi-governmental sector</u>
  as a debt repayment mechanism and not as a logical process of
  privatization.

#### Privatization (Challenge - Opportunity)

Iran decided to pursue a slower pace of privatization

- Privatization proceeds peaked in the year ending on March 20, 2013, totaling \$18 billion, but in 2014Iranian year, privatization proceeds have so far amounted to \$1.4 billion, which is both a reflection of government policy as well as investor disinterest
- For the next Iranian year, the administration has projected some \$38 billion in privatization proceeds (both in transfer of shares as well as sale of financial assets) that can only be achieved if some of the lucrative state companies are privatized.

#### Privatization (Opportunity)

- Iranian carmakers, which form the second biggest sub-sector of the economy behind oil, should cooperate closely with foreign companies to improve the quality of their products, President Hassan Rouhani said.
- The 100% government owned Iranian flag carrier, Iran Air, is set to sell the majority of its stocks.

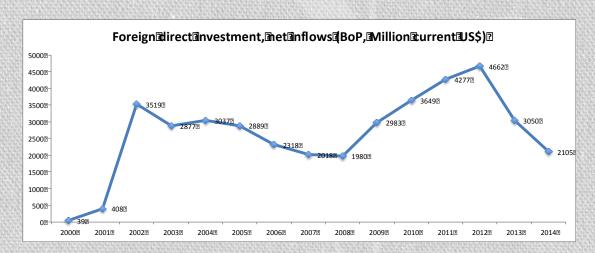


# Concluding remarks

- The sixth five-year development plan (2016-21) is targeting an 8% annual growth. "Resistance Economy"
- Iran needs \$30-50 billion in foreign investments to achieve the 8% growth,

#### Keys:

- Endogenous growth
- Improving investment climate
- Appropriate Industrial policy



#### **Questions and Comments**

#### Thank you







